

**April
2009**

**Brown County 2020:
A Vision for the Future**



**Community
Report**

Brown County 2020: A Vision For The Future

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Brown County 2020: A Vision For The Future

Preface

**How is Brown County perceived today?
What changes or improvements do we want in Brown County for the future?
How can Brown County efficiently and effectively prepare to meet the future?**

In order to answer these questions, the Brown County Partnership asked the Brown County Community Foundation to fund the first phase of a planning process. There existed a 2010 Plan, which would soon be winding down. Brown County was facing budgets that were not balanced, dwindling internal resources, lack of application for funding from state, federal and private resources, and a mixed message from the population regarding direction. So in order to have a map for effective change based on community input, a blueprint for change and growth was developed and is addressed below.

Under a Steering Committee (Appendix A), over 500 residents or those with invested interest in Brown County, representing a variety of ages, income levels, geographic locations and interests, were asked to complete a needs assessment questionnaire. Some respondents completed the questionnaire on their own; others were interviewed. Information was gathered in the areas of:

Community and Economic Development
Infrastructure
Environment
Families and Services
Health
Safety
Education
Housing
Arts and History

After the completion of the county-wide questionnaire a report was written, and the results were shared with the Brown County Partnership. All partners were requested to take the information to their individual groups and organizations. A full copy of this report is housed with the Brown County Partnership and the Brown County Library. The results of this report inspired a community-wide retreat for initial planning.

A new partnership (Appendix B) was formed between the Brown County Partnership, the League of Women Voters, the Purdue Extension and the Brown County government to support the initial planning process. During a series of three community-wide meetings, over 100 individuals (Appendix C) validated the accumulated needs assessment information, wrote value statements and a vision statement, and initiated the first set of goals and objectives. The full report of these meetings follows this introduction.

No section of the following report stands alone. Each must be read and analyzed within the context of all. A single concept only works well if it is part of a coordinated effort. Some cross referencing has already been done, but each section definitely influences the others. Some of the participants have organized into committees and have initially begun their task. This was due to the timeline set by the possibility of outside resources becoming available. An example of this is a housing task force that is responding to the possibility of Lilly Endowment support. A sample of their minutes is included as Appendix D.

Community planning is both linear in practice and cyclical in method. An outline for accomplishment was developed, using the materials from rural community economic development, WSDA Rural Development, and Office of Community Development. We knew that time was running out on the first planning process, and we wanted to create a vision for the future with a smooth transition from the past. We were proud of the past decade of accomplishments, such as the Brown County Library, the Brown County YMCA, and the Brown County Community Foundation. But there was a need for a new infusion of energy and a clear vision to build for the future.

The guiding principles for the whole process are:

- Targets for improvement need to be visionary in nature.
- A big picture of the current economy, environment and people is necessary prior to being able to choose priorities for change.
- The whole community has to share in its well-being.
- All tasks have to be approached within a culture of cooperation and give-and-take.
- Many people have to be involved in the selection of common goals for new initiatives to be accepted and implemented.
- Each goal needs to address the investment of time, talent and resources, as well as the capability to sustain.
- Synergy will be gained and more accomplished if partners are identified and utilized, both within and outside the community.
- A timetable for implementation and a process for communication among the various components of the planning process need to be identified.

The process requires four phases that happen over and over again: assessment, planning, implementation and evaluation. Each event, committee, task force, etc., will assess “what is” and its validity, go through a planning process to decide the important tasks or goals, implement the activities in a timely fashion, and evaluate the final result or task completion. Next steps are based on the evaluation data.

Every meeting’s decisions should be recorded and filed with the Brown County Partnership. General minutes can be turned in, or the minutes form (Appendix E) can be used. The Brown County Partnership will undertake the task of keeping citizens informed, monitor the benchmarks of accomplishment, call meetings together if any conditions change or new opportunities arise, and celebrate publicly our successes.

Brown County, Indiana

Vision

Brown County is a naturally inspired, culturally rich, welcoming and caring community.

Mission

We cherish our history, celebrate our present, and dream of our future. We build on the unique strengths of Brown County, preserving the integrity of its rich heritage, people and resources while creating a high quality of life for all residents by:

- supporting collaborative public/private leadership that effectively plans and meets community objectives
- promoting arts and history, while continuing to embrace our unique heritage and cultural arts background
- balancing sustainable development with responsible stewardship so the natural beauty that inspired our ancestors will be here for future
- seeking economic growth opportunities that respect our natural environment and cultural legacy
- promoting professional, dependable safety services and public infrastructure
- supporting quality educational programs and enrichment opportunities that are essential for individual well being and life-long learning
- encouraging healthy lifestyles, prevention and wellness, and accessible, affordable health care
- supporting opportunities for residents to have safe, affordable, and accessible housing that is in harmony with our natural resources
- promoting activities that develop and support thriving, engaged residents and families

*Prepared by:
Brown County 2020 – A Vision For The Future
Brown County Partnership
April 2009*

Community and Economic Development Focus Group Brown County 2020 – A Vision For The Future

Important Issues of Our Community – Community and Economic Development

Economic Development:

An economic development plan to diversify the economy is paramount.

Progress requires a non-partisan economic development plan.

A comprehensive plan to control and foster growth is needed.

Coordinated city and county development strategies are needed to sustain economic growth.

More focus on environmental economics is needed.

A greater economic synergy between town, county and state (e.g., park shuttle service) needs to be identified and planned.

Long range plans for Economic Development Corporation (EDC) and the Economic Development Commission should be put in place, and should be transparent and accountable.

See 2020 Environment Section, Parks and Trails of this document.

Employment:

Clean and green entrepreneurial businesses (e.g. software, accounting, light manufacturing) should be encouraged.

Development of services that help elderly in their homes should be encouraged.

More light, appropriate industry to create quality jobs (e.g., History Center, stone quarry) should become part of the community plan.

Land/Property:

Our biggest economic engine is the public land that we have, but we need to market it for outdoor recreation and adventure sports.

Development, in conjunction with the community, of eco-tourism in state park, nature preserves, and state forests is needed.

Natural beauty is a recognized asset that should be valued and protected.

There is a need for an open space in the town of Nashville known as a “hub” for access to parks and trails systems.

Government:

Getting taxes down and done, and get out of debt should be a priority for county government officials.

Well-managed government is required to sustain economic health and trust.

Government should respond positively to leadership.

Inter-governmental cooperation (shared vision) is required to maintain economic viability.

Compensation for public lands/acreage in Brown County and for not-for-profits should be considered.

The concept of “green” needs to be incorporated within the planning and services (e.g., vehicles) of Brown County government.

(See Brown County 2020 Infrastructure Section of this report for concept of government working with a citizen’s group.)

Infrastructure:

(See Brown County 2020 Infrastructure Section of this report for details.)

Businesses:

There is a need to acquire shops that sell home-made items.

There is a need for more artistic businesses.

Encouragement for small business entrepreneurs should be ongoing.

There should be incentives to preserve existing businesses from leaving.

A good mix of restaurants is necessary, e.g., with outdoor seating and views of town and countryside, Chinese restaurant.

There is a need for a good “organic” food store and/or restaurant/delicatessen.

A viable business for the old ski world property or any long-empty property is needed.

Bringing new businesses into the community is needed to grow the tax base.

More family-friendly business is needed.

Pro-business attitudes need to be encouraged.

There is a need to develop standards to establish equitable rental rates for shop space in business district.

A web site is needed to facilitate decision making by prospective entrepreneurs (information regarding economics, real estate, tools services).

Making Brown County into a capital for music production should be considered.

A micro brewery should be considered for the downtown area.

An economic development center to better use wood product without damaging environment should be considered.

Thorough education should be available to make shop owners aware of risks of opening businesses.

Tourism:

Increased tourism (including recreation, heritage) needs to continue to be aggressive and innovative.

More shops of higher quality (e.g., Vera Bradley) are needed.

Improved parking needs to be facilitated.

Family activities for visitors are needed.

Coordinated plan for lighting the town at Christmas season, Wednesday night concerts for community gatherings, are examples for extending the tourism season and for bringing the Brown County residents out.

Miscellaneous:

Keep Brown County Partnership as a viable community entity, providing it with necessary support and recognition.

Brown County Foundation needs to become an integral part of the community. They should identify, invite and recruit individuals to assist with philanthropic initiatives of Brown County.

Focused leadership and value support is needed.

Value Statements – Community and Economic Development

We will build on the unique strengths of Brown County, while preserving the integrity of its rich heritage, people and resources. We will support a non-governmental, centralized leadership to facilitate and coordinate a comprehensive community development program, which accomplishes input from the citizens of Brown County.

Community and Economic Development will support and nurture future growth within Brown County with the goal of protecting the rural lifestyle within the community while assisting in the expansion of commercial development and the arts/crafts. The future development of the community must be controlled and precise so the nature of the community is preserved, and Brown County will continue to be a place of natural beauty and home to artisans.

Our community will encompass the following characteristics:

- environmental awareness
- artful approach
- entrepreneur spirit
- collaborative effort
- cultural pride and preservation

Vision – Community and Economic Development

With our help, we envision our community will...

- Seek, support and nurture desirable growth and opportunity within Brown County.
- This will occur in a conscientious manner that includes respect for the rural and small town lifestyle within the community.
- We appreciate that the present quality of life includes our special identity and fine reputation for art, music while actively embracing the natural beauty of our environment.
- Our continuing stewardship shall seek new opportunities that will demonstrate a positive legacy of commitment and performance in serving Brown County.

Furthermore, we envision our community to ...

- Capitalize on our current opportunities (e.g., develop philanthropic conventions).
- Capitalize on future/prospective opportunities (e.g., CAMTC [Camp Atterbury Maneuver Training Center], Regional Cluster, retirement conferences).
- Become the top ten best places to retire in America.
- Become the top ten places to raise a family in America.
- Become the top ten places to start a technology small business in America.
- Become the top ten places to live in America according to Money Magazine (measured by low crime, ISTEP education, etc)
- Create jobs for people who currently live here (including targeting Brown County High School graduates).
- Attract families and retirees interested in quality of life in Brown County.

Strategic Initiatives and Outcomes – Community and Economic Development

Strategic Initiative> Strategic Planning

Develop, continually update and refine a “Way Ahead” strategic plan that focuses on becoming the top ten places in America to raise a family, while retaining the quality of life in Brown County. Maintain constant contact with appropriate government officials.

Beginning Outcomes:

- 1) Continue and refine Brown County Partnership’s role in the ongoing work of Brown County 2020 Vision.
- 2) Cooperate with the Economic Development “planning” Commission established by legislative statute to ensure input of the Brown County 2020 visioning information.
- 3) Identify and locate studies and work already completed for Brown County.
- 4) Start to inventory our County’s assets.
- 5) Study other rural locations who have reached our vision or who are successful at working towards it.
- 6) Look for opportunities to place Brown County on the map.
- 7) Work with Brown County 2020 Infrastructure Committee to develop a plan to increase technology infrastructure in our community.
- 8) Identify specific and doable opportunities to enhance the quality of life in Brown County.
- 9) Write short and long term plans.
- 10) Etc. ...

Strategic Initiative> Centralized Development and Marketing

Incorporate and utilize a centralized approach to marketing Brown County’s values, mission, services and initiatives.

Beginning Outcomes:

- 1) Use aspects of the county to synergize growth and improvement (for example, how can art and recreation work together).
- 2) Consider and implement a variety of marketing tools (e.g. kiosk).
- 3) Etc. ...

Strategic Initiative> Camp Atterbury Linkage

Integrate Brown County opportunities with the anticipated Camp Atterbury expansion.

Beginning Outcomes:

- 1) Subset a Camp Atterbury Committee within the Economic Development Commission.
- 2) Research both Brown County and Camp Atterbury capabilities(assets, infrastructure).
- 3) Set up needed local structures to work with the Camp Atterbury project.
- 4) Identify and apply for funding to pay for basic infrastructure.

- 5) Develop and implement plan for integration with Camp Atterbury expansion.
- 6) Etc...

Strategic Partners for Collaboration – Community and Economic Development

Economic Development Commission
Ten County Indiana Economic Development Cluster
Morale, Welfare, and Recreation Military Lodges
Camp Atterbury representative(s)
State Economic Development Organizations
Indiana National Guard
Town and County Government representatives
Brown County Schools representative

Infrastructure Focus Group Brown County 2020 – A Vision For The Future

Important Issues of Our Community – Infrastructure

Infrastructure in General:

There is no comprehensive structure to provide leadership in the community. County government should address the problems caused by lack of integration and accountability within its organization.

There are no unified plans to improve systems, such as communications, water, sewer, etc., in the County.

There is a need to develop a viable, long term, comprehensive plan updating zoning ordinances.

There is a need for cooperative planning between town and county officials. A central office for government functioning is needed.

The County needs a coordinator of information for commissioners/council.

County government needs to identify and respond to issues in a transparent manner. Communication strategies with and among the general public needs to be a county priority.

Information and actions of the Long Term Recovery Committee must be incorporated into the City and County long range plans.

Fundraising and technical support needs to be better coordinated in order to make better use of limited resources.

Accessibility:

Brown County has inadequate infrastructure regarding the disabled community. Being a tourist community requires that we provide accessible walkways, parking, trails, etc.

Communications:

There needs to be a communication format, hopefully updated on a daily basis, that provides news and announcements of the County.

Already existing communication channels, such as 211, 911, reverse 911, need to be known, supported and integrated

There needs to be a centralized, single county website.

Internet Access:

High speed internet access should be county wide and affordable.

Universal broadband services are necessary for all of the County, including the development of DSL services and cable networking.

Sewer, Water and Air:

The community's master plan needs to address the preservation of the natural qualities of Brown County – air, water, ecosystems.

Long range plans for sewers are necessary.

Clean air and water, including our lakes and streams, are health priorities for Brown County.

Effective water and sewage systems need to be developed and maintained and have oversight.

A comprehensive wastewater treatment plan needs to be put in place.

Roads and Transportation:

Consideration for development of optional “walking” streets (no cars) is needed for Nashville.

Bridges need monitoring and repair.

We need better roads and better upkeep of our roads.

Bike paths on county roads/highways are needed.

Littering and dumping along our roadsides are problems.

Consideration of transit options to and from Indianapolis, such as train, should be studied.

Our aging community and the economy call for a county-wide transportation system supported by riders and the government. This service should strive to become seamless with other transportation systems, such as schools and parks and recreation.

(Recycling and trash issues can be found in the Brown County 2020 Environment Section.).

(Value statements regarding transportation in Brown County 2020 Safety section.)

Recycling and Trash:

Adopt-A-Road program should be continued.

There is a need to develop cardboard recycling pickup in the County and school.

There is a need to recycle cans and plastics in the County.

There is a need for better care of roadsides (mowing and trash pickup).

Leadership and Volunteerism:

More residents should be aware of the Brown County Partnership.

We need to value cooperation as a way to work together for progress.
County leadership person(s) need to be identified and supported.
The reorganization of the Ministerial Association should be encouraged.
Volunteerism of the retirement community and others should be coordinated and marketed in order to identify, locate and utilize needed expertise.

Value Statements – Infrastructure

Long range planning and strong funding are crucial to develop and maintain a physical and technologically sound network that will allow our community to be able to achieve high quality, economically viable and safe, healthy lives.

We will strive for excellence in communication, cooperative leadership, utilities, 24-hour emergency medical services, long-range emergency planning, transportation and roads that will serve Brown County citizens and visitors.

Vision – Infrastructure

We envision a community that keeps pace with accessing quality and affordable (price equalization) technology. An infrastructure of both public and private systems will keep all citizens informed. We also envision that our community will utilize cooperative citizen talent and leadership, and promote government efficiency, transparency and accountability.

Strategic Initiatives & Outcomes – Infrastructure

Strategic Initiative> Internet Access

Have county-wide high-speed internet service that is affordable, dependable, and available throughout the County.

Beginning Outcomes:

- 1) Contact Commissioners regarding past studies concerning this issue.
- 2) Support or continue a committee of citizens and government to ensure the facilitation of ongoing work regarding this issue.
- 3) Identify interested persons and IT guru's to assist or join committee.
- 4) Investigate contacting state and federal government for funding.
- 5) Investigate internet suppliers to develop internet services for the entire county.
- 6) Prepare and give presentation to local government and community providing information on cost, funding, etc., for internet services.
- 7) Hold public information meetings.
- 8) Contact organizations, such as the Career Resource Center. To develop curriculum for internet and general computer classes for the county's population.
- 9) Link with Community and Economic Development group to assist in developing services with the Camp Attebury expansion of 2012 in mind.
- 10) Etc. ...

Strategic Initiative> Disaster Recovery

Support the efforts of the Long Term Recovery Committee and incorporate into the city and county plans. (Contact the Brown County Partnership.)

Point Person: Michael Fulton

Beginning Outcomes:

- 1) A full plan has been written and minutes are being recorded regarding committee work.
- 2) Etc. ...

Strategic Initiative> Transportation (Brown County Access)

Have a Brown County transit system that is affordable and self supporting.

Point Person(s): Linda Welty and Diane Cantrell

Beginning Outcomes:

- 1) Work with the functioning Access Brown County Transit Committee to gather status of the transit work (under the Brown County Partnership) and offer support for transition from Access Johnson County to Agency on Aging.
- 2) Establish Access Brown County Transportation Advisory Committee in collaboration with Agency on Aging and develop cooperative relationship.
- 3) Develop ride sharing programs with individuals and entities.
- 4) Encourage business, churches, school, parks and recreation, seniors and veteran participation in order to develop a seamless transit system.
- 5) Etc. ...

Strategic Initiative> Accessibility (Assessment and Support)

Have a community with businesses, public buildings, and environment that meet accessibility regulations, codes and standards.

Beginning Outcomes:

- 1) Review local ordinances to see how they measure up to national and state accessibility regulations.
- 2) Contact County Accessibility Committee for current plan of action or existing charge from the County Commissioners.
- 3) Etc. ...

Strategic Initiative> Leadership and Volunteerism

Develop a cooperative network of citizen leadership and government.

Point Person: Donna Neidnagel

Beginning Outcomes:

- 1) Continue to support and acknowledge the valuable contributions made by Brown County Partnership and community service organizations in community

leadership, with the following characteristics:

- Leadership
 - Flexibility
 - Commitment
 - Shared vision
 - Realistic expectations of financial viability
- 2) Have a centralized Brown County volunteer action network that will match volunteers (including retirees and youth corps) with community needs.
 - a) Contact Brown County Partnership regarding previous inquiry regarding this action.
 - b) Identify interested committee members.
 - c) Discuss the volunteer network initiatives in Bartholemew and Monroe Counties, who have offered mentorship assistance.
 - d) Identify and locate volunteer community leaders.
 - e) Identify, locate and develop a youth volunteer corp, beginning with safety.
 - f) Identify unmet needs regarding volunteerism.
 - g) Etc. ...
 - 3) Initiate a study regarding what is needed to restructure the county government in order to provide an elected, executive officer to be the leading force in the County.
 - 4) Etc. ...

Strategic Initiative> Sewers, Water, and Roads

Recognize the importance of these aspects of infrastructure as moving along hand-in-hand with other aforementioned infrastructure initiatives and incorporating them as part of the master plan.

Beginning Outcomes:

- 1) Develop a plan for storm and wastewater sewer improvement, expansion and treatment plants
 - a) Gather and review current (Helmsburg) and past studies.
 - b) Report to economic stimulus research requests.
- 2) Develop short and long range plans regarding county water systems (e.g. mains, wells, treatment facilities and water tower upgrades).
 - a) Ensure that current studies are retrieved for review.
 - b) Begin long range engineering study.
- 3) Develop a priority list for road and bridge repair and maintenance.
 - a) Respond to economic stimulus research with a plan for Brown County roadways, etc.
- 4) Etc. ...

Strategic Partners for Collaboration – Infrastructure

Accessibility

County Accessibility Committee
Brown County Planning Commission representative

Internet Access

County and town government representatives
Local sources/experts
Providers
Community and Rural Affairs of Indiana

Disaster Recovery

Long Term Recovery Committee
Red Cross representation
YMCA representative
Emergency Management Director
Local Emergency Planning Committee representative
Red Cross representative
FEMA & CERT representative

Transportation

Agency on Aging representative
Access Johnson County representative
Education representative
Business/Chamber of Commerce representative
Rider representation
Faith-based representative
Parks and Recreation representative
Government representative
YMCA representative
Economic Development/Infrastructure representative
Medical/Health representative

Leadership and Volunteerism

Brown County Partnership
Brown County Leadership representative (Purdue Extension)
County and town officials (previous work)
Interested citizens
Resource Manager

Sewer and Water

County and town government representatives
Local sources/experts
Providers
Community and Rural Affairs of Indiana

Roads and Bridges

County and town government representatives
Local sources/experts
Providers
Community and Rural Affairs of Indiana

Environment Focus Group
Brown County 2020 – A Vision For The Future

Important Issues of our Community – Environment

Parks and Trails:

Our parks, for example, Brown County State Park, Yellowwood State Park, Deer Run Park, need to become an important feature and an integrated part of our community.

The identified historical trail system needs to be brought forward as a priority project. It lends itself for tourism and local use and learning.

Canoe waterways should be developed and/or extended (e.g., Salt Creek).

We need to develop a plan to enhance fisheries in the waterways.

A community garden at Eagle Park or YMCA should be developed.

Salt Creek Trail needs to be supported and promoted.

The people should have a trail between Nashville and Deer Run Park for access and enjoyment.

An extended trail system to Columbus needs to be developed.

The Nature Conservancy office needs to become a driving force in the community.

The county has limited accessibility for people with disabilities to participate in the recreational spaces of the County.

Natural Environment:

The natural beauty of our environment is our greatest asset.

Preserve the environment, and keep it viable in today's time and future by teaching how it is important to the development of living things.

Natural beauty needs to be protected and preserved.

Better use of natural resources needs to become a priority in the master plan.

The values of respect and accountability by each individual to the beauty and cleanliness of the environment needs to be taught and marketed.

Programs to teach youth about local environment needs to be immediately developed.

A clean, well-kept community is a requirement for success as a tourist destination and a place to live.

(Refer to Brown County 2020 Infrastructure Section of this document for more environment statements.)

“Green” Community:

Passive alternative energy needs to be investigated.

Solar and wind assembly development is needed to retrofit homes.

Green development and its benefits for the community need to be studied.

“Green” mindset and supporting building standards, and local ordinances are needed, e.g., composting toilets or other alternatives to central sewage systems, incentives for energy efficiency, and education to support above.

(Refer to Brown County 2020 Housing Section of this document for more “green” concepts.)

Value Statements – Environment

We will preserve and respect our natural landscape and support a healthy environment that ensures clean water, soil and air in our community.

We will maintain a balance for sustainable development, conserve our resources, educate our residents and visitors, and support creative stewardship for future generations.

Vision – Environment

With our help, we envision our community promoting sustainable lifestyles and development that will enable us to preserve our natural environment, and will have the following characteristics:

- developed ecotourism
- growing open spaces
- best management practices in agriculture, land use and development
- improved water and air quality
- preservation of the visual quality of natural and built-in environments
- acceptance of “Reduce, Reuse and Recycle” – low impact lifestyles relative to energy and waste (e.g., good stewardship)

Strategic Initiatives and Outcomes – Environment

Strategic Initiative> Agriculture, Land Use and Development

Encourage the use of best management practices in agriculture, land use and development.

Beginning Outcomes:

- 1) Identify and locate member partners to address this initiative.
- 2) Review the county zoning ordinances to include the principles of preserving and managing natural environment.
- 3) Contact Plan Commission Director about rewording current zoning ordinances to user friendly form.
- 4) A local panel of partners will recommend best management practices for incorporating into revisions (county ordinances).
- 5) County zoning ordinances will be revised to reflect above principles.
- 6) Develop a comprehensive education outreach plan for engaging contractors, realtors, land owners, etc.
- 7) Implement the comprehensive education outreach plan.
- 8) Partner with youth groups to increase positive interactions with our environment.
- 9) Etc. ...

Strategic Initiative> Ecotourism

Create and promote ecotourism opportunities.

Beginning Outcomes:**Strategic Initiative> Promotion of “Green”**

Study and develop an initiative that puts Brown County on the cutting edge of “Green” communities.

Beginning Outcomes:**Strategic Initiative> Recreation and Parks Development**

Develop outside recreational spaces as part of a comprehensive plan.

Beginning Outcomes:

- 1) Gather information regarding current and recent initiatives, such as the Salt Creek Trail, Deer Run Park, the bike path in the Brown County State Park, the identification of local historical trails, etc.
- 2) Contact all interested and strategic persons interested in the development of an overall community recreational and park development plan.
- 3) Ensure that they are accessible and age appropriate recreational spaces.
- 4) Etc. ...

Strategic Initiative> Cleanup of Waterways

Identify and prioritize lakes and streams that need to be cleaned from debris.

Beginning Outcomes:

**Families and Services Focus Group
Brown County 2020 – A Vision For The Future**

Important Issues of Our Community – Families and Services

Infancy through senior services should be integrated and coordinated.

Availability of services, from advocacy to direct services, for the elderly and the disabled is of great concern.

There is a shortage of affordable, quality day care, from infants through the elderly.

Youth athletic and non-athletic programs and activities, including mentoring, after school and summer, are needed.

The merging of youth and family activities between the schools, YMCA and Parks & Recreation Department would provide some needed synergy.

Health and recreational programs need to be emphasized.

There is a need for more community initiatives that increase community pride.

A spirit of entrepreneurship needs to be developed throughout the community. Leadership and volunteerism has to be developed among teens and young people. Ways to bring more young people and families here to live have to be identified. Educational facilities and services need to be of excellent quality. Cross-generational social and educational opportunities should be developed and implemented. Playgrounds (age varied) need to be developed. Business owners' needs and provision of spaces for youth to congregate have to be compromised. (Comments regarding Parks and Trails are found in the 2020 Environment Section of this report.) (Employment and living wage needs can be located in the 2020 Community and Economic Development Section of this report.)

Value Statements – Families and Services

By being a community that supports the concept, “It takes a village to raise a child”, we support the enhancement of current programming for children and their families and the ongoing development and implementation of new and creative opportunities. Demographic projections are a key source of information for planning and development regarding our future direction.

Family values are reflected in:

- healthy families
- safe neighborhoods
- outstanding and diverse educational, recreational and workforce opportunities
- affordable child and adult care
- after school programs
- accessible and affordable health care
- individualized services
- acceptance of the value of every person's contribution.

Vision – Families and Services

We envision our community will have coordinated, family-centered programs and activities, which will be housed in central and easily accessible locations, that promote thriving, stable and giving families.

Strategic Initiatives & Beginning Outcomes – Families and Services

Strategic Initiative> Centralized and Easy To Access Social Services

Establish a centralized, accessible, cost-effective, collaborative, community-wide approach and possible a facility to serve families.

Beginning Outcomes:

- 1) Establish Steering Committee with Brown County Network.
- 2) Solicit meeting with government representatives for support and integration into community planning.
- 3) Compile list of and contact potential agencies interested in a centralized approach and location.
- 4) Locate and review past work developed in 1999 to assist in development of current talking points and overall plan.
- 5) Discuss idea with land owners or realtors regarding space.
- 6) Write detailed plan and secure collaborative partners of the Community Network Center (one stop concept).
- 7) Research and gather information regarding grant opportunities.
- 8) By October 2010, begin capital campaign.
- 9) Etc. ...

Strategic Initiative> Summer and After School Programs

Develop a cooperative program including athletic and non-athletic activities, for children and youth for the summer and after school times.

Point Person: Kim Robinson

Beginning Outcomes:

- 1) YMCA Director calls together the main partners (Purdue Extension, Parks and Recreation, School Corporation, Brown County Partnership and any other pertinent person) to discuss the concept and to identify level of interest and resources.
- 2) Share the past Multi-Purpose Community Center proposal with participants.
- 3) Visit Boards of interested partners to seek buy-in and support of the concept.
- 4) Etc. ...

Strategic Initiative> Child and Adult Care

Assist in the development of quality, licensed and affordable continuum of child and adult care services.

Beginning Outcomes:

- 1) Initiate Steering Committee, in conjunction with Childhood Connections, Christole, Inc., and Agency of Aging, regarding status of child and adult care in Brown County. (The Brown County Partnership is recommended for agency responsible for start-up).
- 2) Contact Childhood Connections for report on current child care services in Brown County.
- 3) Contact Agency on Aging for variety of adult services, including case management, in Brown County.
- 4) Contact Christole, Inc., and any other pertinent facility regarding services in Brown County that are available to the disabled.

- 5) Gather statistical/demographic information to identify greatest needs.
- 6) Etc. ...

Strategic Initiative> Youth Mentoring

Explore opportunities to mentor the youth of Brown County.

Beginning Outcomes:

- 1) Develop Youth Conservation Corps partnership involving DNR, Brown County Schools, Brown County YMCA, Purdue Extension, and the Scouts.
- 2) Etc. ...

Strategic Partners – Families and Services

Brown County Community Network
 Brown County Partnership
 Childhood Connections
 Access Brown County
 Brown County Schools
 Purdue Extension – Brown County
 Brown County YMCA
 Brown County Parks & Recreation
 Brown County State Park
 Salt Creek Trail Committee
 Local churches
 Entrepreneurs

**Health Focus Group
 Brown County 2020 – A Vision For The Future**

Important Issues to Our Community – Health

The Health Support Clinic needs to be rebuilt post-flood, and be accessible and affordable for all.

Health and fitness opportunities, such as YMCA programs, walking trails, etc., for healthy living should be identified and promoted as such to all residents.

Free health screenings for early identification of health problems must be maintained on a regular basis.

The County should be responsible for a wellness focus on major health concerns (e.g., cholesterol, obesity, smoking).

Smoke free environment in the work place and within the environments of the community need to be expanded.

Community health initiatives to increase physical exercise (e.g., walking trails, bike rentals, exercise classes) should be promoted.

Options for better nutrition should be investigated (e.g., organic and locally grown foods, nutrition information, healthy choices in restaurants).
 Continue support of Mother's Cupboard to encourage proper nutrition for families in need.
 The issues related to use and alcohol and drug abuse in the county need to be identified and addressed.
 A person to focus on ATOD (alcohol, tobacco and other drugs) prevention and issues is needed in the Health Department.
 (See Brown County 2020 Safety Section of this document for comments on ambulance and prompt-care.)
 (See Brown County 2020 Environmental Section of this document for comments on clean air and water.)
 (See Brown County 2020 Housing Section of this document for elderly housing.)
 (See Brown County 2020 Family and Services Section of this document for child and elderly care.)
 (See Brown County 2020 Infrastructure Section for disaster relief.)

Value Statements – Health

We value the maintenance of a healthy community and strive to make improvements through prevention measures. Of particular importance are:

- the promotion of healthy life styles
- wellness sustainability in every community household
- the guarantee of proper nutrition for all
- accessible and affordable health care for everyone
- smoke free public areas
- clean air and water.

Vision – Health

With our help, we envision our community will be known in Indiana as one of the top 10 healthy communities with interaction with animal and outdoor environments.

Strategic Initiatives for Our Community – Health

Strategic Initiative> Health and Wellness Plan

Collaborate with local health care/wellness providers and practitioners to promote a community-wide health and wellness plan, making an annual community health fair a priority.

Beginning Outcomes:

- 1) Identify all components of a Brown County Plan for Health and Wellness.
- 2) Communicate with current participants from the Community Network group who sponsor the health fair event.

- 3) Identify successful child identification and location, wellness programs and health fairs in surrounding counties and glean the best ideas.
- 4) Select a sponsoring organization.
- 5) Etc. ...

Strategic Initiative> Health Support Clinic

Develop a sustainable Health Support Clinic for Brown County.

Beginning Outcomes:

- 1) Support the Brown County Health Support Clinic in its quest to respond to the needs of eligible families.
- 2) Etc. ...

Strategic Partners – Health

Health care providers
 Community Network members
 Brown County YMCA
 Parks & Recreation Department representative
 Brown County School representative
 Brown Co. Health Department representative
 Health Support Clinic representative
 Alternative wellness providers
 Bloomington Prompt Care
 Mental Health Partners
 Local Physicians
 Surrounding Hospital representation
 Alzheimer’s Support Group

Safety Focus Group
Brown County 2020 – A Vision For The Future

Important Issues of our Community – Safety

Attention needs to be paid to quality law enforcement (such as funding, cohesiveness, and possible town and County merger).
 There needs to be comprehensive emergency services, including a county wide ambulance base, first aid emergency centers, and immediate or emergency care facilities in County.
 Fire District organization needs to be settled and needs to move forward.
 There needs to be a water system that is fire rated.
 There is a need for more animal control.
 (Transportation needs are located in the Brown County 2020 Infrastructure Section.)
 (Environment needs are located in the Brown County 2020 Environment Section.)

Value Statements – Safety

We will sustain and improve safety and support services for the people of Brown County. We value comprehensive actions that will modernize our services by coordinated interoperability and standardized training to improve professionalism and dependability.

We seek to meet the needs of Brown County’s vulnerable populations through comprehensive, life-long support services via prompt care facilities, transportation and assisted living.

Vision – Safety

We envision that our community will have a plan for safety and support services, which provides a solution to the county’s ambulance service, which will include a centralized ambulance base with satellite locations. The centralized base facility will also include an immediate care service.

Emergency services in our community will benefit from:

- consolidation of town and county law enforcement
- oversight and accountability of fire departments
- expansion of the County’s Wildland Fire Initiative Team
- development of a fire rated water supply
- local Emergency Management Technician (EMT) training of emergency responders via Ivy Tech at the Community Resource Center (CRC);
- expanded duties of the Emergency Management Director to work in cooperation with fire departments, the health department, hospitals, prompt care facility, law enforcement and all emergency medical responders
- continuation of the public health coordinator/emergency preparedness position within the Health Department
- continuation and expansion of the CERT (Community Emergency Response Team) program
- partnerships with Red Cross, the Salvation Army, CERT, Indiana Department of Homeland Security, and churches and service groups to coordinate long-term disaster recovery efforts.

Strategic Initiatives & Outcomes – Safety

Strategic Initiative> Ambulance Services

Develop a long-term plan for a solution to the County’s ambulance service, which includes a centralized ambulance base with satellite locations, possibly at the existing fire stations. The centralized base facility will also include an immediate care facility (prompt-care type).

Beginning Outcomes:

- 1) Acquire support from County government to pursue a grant for a feasibility study.

- 2) Investigate working with state grant and funding opportunities, such as OCRA.
- 3) Establish service levels for the facility dependant on what the community will support.
- 4) Work with the county and town (and possibly the school system) to purchase land to build an ambulance base. (e.g., Eagle Park property).
- 5) Link with prompt-care facility initiative.
- 6) Etc...

Strategic Initiatives> Prompt-Care Facility Development

Establish a local, prompt-care facility to serve Brown County residents.

Beginning Outcomes:

- 1) Identify and locate representatives from health care systems regarding bringing an prompt-care facility to Brown County.
- 2) Work to attract an immediate care provider for a prompt-care facility.
- 3) Etc...

Strategic Initiative> Law Enforcement Services

Study ways to enhance town and county law enforcement efficiency from cooperation to possible consolidation.

Beginning Outcomes:

Strategic Initiative> Fire Protection Services and Facilities

Develop and implement a comprehensive plan to build fire protection facilities, update equipment and supplies and provide ongoing training.

Beginning Outcomes:

Strategic Initiative> Disaster Preparedness

In collaboration with all county safety services, inform the community regarding disaster preparedness.

Beginning Outcomes:

Strategic Partners for Collaboration – Safety

Brown County School representative
 County and town government
 Brown County Planning and Zoning
 Office of Community & Rural Affairs (OCRA)
 Local Emergency Planning Committee (LEPC) services
 Public health representatives

Representative(s) from fire departments
Representatives from town and county law enforcement
Representative from Long Term Recovery committee
Brown County 2020 Community & Economic Development Group representative
Retirement corporations & investors

Education Focus Group **Brown County 2020 – A Vision For The Future**

Important Issues of Our Community – Education

School System:

Brown County Schools should strive to be a first class school system.
The general population recognizes the value of schools.
As a higher percentage of high school graduates are seeking post graduate education, this needs to be addressed by the educational system as a whole.
Building and trades, arts and crafts, apprentice programs, work study programs and other services that address skills needs to be addressed and accommodated.
After school educational programs/activities for youth (not just organized sports) are needed. (Cross reference to the Brown County 2020 Family and Services Section.)
Continue to develop music and art programs in our schools.
Problems with schools have been identified and are part of strategic planning within the school system and should be known by all community members.
Keep clean, safe and nice school facilities.
Stable and adequate funding for the school district is a must.
More programs for at-risk students to help them graduate are needed.
Joint programming with other entities should be sought.
Expansion of curriculum offerings and supplies are necessary for our students to remain competitive.
Truant/attendance officer needs to be put in place.
Focus time and personnel on teaching essential skills.

Career Resource Center (CRC):

An entity that addresses “world class” lifelong learning opportunities, such as the CRC, needs to be sustained.
A long-range plan for the CRC has to be written.

General:

Art and artisan classes offered by local talent should be offered to tourists.
Wood processing and wood products center should be addressed.
The use of retirement talent should be used throughout the broader educational system.

Value Statements – Education

Educational programs have a positive impact on the business, artistic, and lifelong learning needs of the community.

Quality education programs are essential for the health and well-being of our community.

Comprehensive education programs and services must address the citizen needs (from cradle to grave).

Vision – Education

With our help, we envision our community will produce functioning members of our society who contribute to the global community, who are diversified learners, and who adapt to the future to make it better and succeed.

Our community will have the following cradle to grave characteristics:

- Child identification and location
- Early prevention and intervention
- Early childhood education
- World class elementary and high school programming
- Literacy/Numeracy
- Life skills opportunities
- Career preparation
- Enrichment opportunities

Strategic Initiatives and Outcomes – Education

Strategic Initiative> Career Resource Center (Expansion and Sustainability)

Promote the Career Resource Center (CRC) as a model for introducing children and adults to career choices that improve career options, thus resulting in enhanced lifestyle for Brown County residents. Also, expand the concept of career education to include parenting.

Beginning Outcomes:

- 1) Seek funding sources that will support the Career Resource Center as a model program to introduce individuals to career opportunities and to improve employment options.
- 2) Expand CRC training programs, support services and accompanying personnel to begin conversations regarding linkage opportunities the development of formal partnerships.
- 3) Announce , advertise and seek donations for CRC Now and CRC Forever Accounts.
- 4) Introduce and promote career education programs beginning in kindergarten.
- 5) Develop satellite services in Brown County elementary school buildings.
- 6) By 2015, we will...have achieved supplementary funding to support continued programming.
- 7) Etc. ...

Strategic Initiative> Educational Opportunities

Provide educational opportunities to students (and adults) based on talents, aptitude, and abilities, which accentuates and nurtures each student’s inherent ability to be a team member. (World Class School System)

Beginning Outcomes:

Strategic Initiative> Enrichment Opportunities

Create collaborative programs, community-wide, that would provide opportunities for enrichment to engage learners.

Beginning Outcomes:

Strategic Initiative> Early Education

Develop services that reach out to families, parents and children who can benefit from early education initiatives.

Beginning Outcomes:

Strategic Initiative> School Buildings and Renovation Plan

Develop a 10-year comprehensive plan regarding school anticipated remodel and building needs.

Beginning Outcomes:

Strategic Initiative> School Safety and Security

Revise and update school safety and security projects.

Beginning Outcomes:

Strategic Partners for Collaboration – Education

Early childhood provider(s), including Headstart
Early intervention representative
Home school representation
Brown County Schools representative
Career Resource Center representative
Vocational/workforce development representative
Literacy Coalition representative

Day care provider(s)
YMCA representative
Purdue Extension representative
4-H Clubs representative
Industry representation
Local churches
Local camp representation

**Housing Focus Group
Brown County 2020 – A Vision For The Future**

Important Issues of Our Community – Housing

There is a need for the County to promote homes that include “green” technologies and universal design.
Support and promotion of the building of Habitat for Humanity homes should continue.
The preservation of historic homes and buildings needs to be encouraged.
There needs to be enforcement of building codes for construction, septic systems, flood provisions, etc.
There needs to be housing for seniors that is accessible, affordable, and secure.
Affordable housing (including single homes, mixed use) is a major priority in the County.
There needs to be a variety of affordable housing options (e.g., single family homes, multi-family options, congregate living, assisted living (over 55 years of age).
Low income housing needs to be available (innovative substantial construction, minimum rental, safe).
Associated community services, such as financial counseling, access to child care, recreation classes needs to be made readily available.
Zoning planning and ordinances need to incorporate multi-family and mixed-use housing options.
(See Value Statement regarding needs for vulnerable populations in Brown County 2020 Safety Section.)

Value Statements – Housing

We value healthy, sustainable and safe living conditions for all residents of Brown County.

Housing development and the preservation of our environment will focus on:

- a wide variety of available, affordable housing options that can meet the wide range of housing needs of owners, tenants, and visitors (e.g., single-family homes, multi-family homes, congregate living, hotels, tourist homes, etc.)
- “green” (energy efficient, recycled materials and sustainable) construction methods to reduce environmental impact and future energy and maintenance costs
- universal design to allow for aging in place, visibility, and accident recovery
- accessible housing for the elderly and for those with special needs.

Vision – Housing

We envision that our community will promote housing that is affordable for all, housing that is “green,” and housing options for mixed-income and mixed-use residencies. We encourage clustered development that minimizes infrastructure costs and that preserves and enhances the natural environment.

Strategic Initiatives & Outcomes – Housing

Strategic Initiative> Expansion of Affordable Housing and Initiatives

Formalize the committee structure by having the current Housing Committee (Brown County Partnership) expand to other pertinent representatives.

Point Person: Linda Welty

Beginning Outcomes:

- 1) Identify and locate needed partners to respond to the identified needs.
- 2) Validate doability of initiatives identified by the Brown County 2020 participants.
- 3) Explore Smaller Indiana website for housing initiatives.
- 4) Etc. ...

Strategic Initiative> Housing Replacement (Acquisition) Initiative

Replace 64 rental homes/apartments and 70-plus homeownership homes, paying attention to affordability.

Beginning Outcomes:

- 1) Identify developable improved and unimproved leads to accommodate single family (70) and multi-family (64) housing.
- 2) Form a legal entity that will be able to hold property.
- 3) Purchase 12 homes in one year.
- 4) Etc. ...

Strategic Initiative> Housing Development

Identify potentially developable tracts of land in Brown County that can be developed into 10 or more homes.

Beginning Outcomes:

- 1) Identify private development efforts that potentially contribute to this goal.
 - o Check with Commissioners and Planning and Zoning Department
 - o Check with Brown County Economic Development Corporation
 - o Check on Long Range Recovery Team's proposal to Lilly Endowment
 - o Become knowledgeable regarding proposed private developments
 - o Investigate 40-60 units of senior housing (rumored)
 - o Identify and locate potential developers (approachable)
- a) Visit local realtors to obtain listing of properties on the market in service area.
- b) Identify one to six developable properties, prioritized to meet the production goal.
- c) Identify areas served by sewer utilities for Nashville, Gnawbone and Helmsburg.
- d) Visit Planning and Zoning Department for overlay maps.
- 2) Build three Habitat homes over next three years.
- 3) Work on the revision of development planning documents and approval process.

- 4) Develop a model for non-for-profit organizations, appropriate for Brown County, to develop and manage affordable rental properties.
- 5) Investigate opportunities to take advantage of foreclosures, tax sales, donations, etc., in order to create and manage affordable housing.
- 6) Etc. ...

Strategic Initiative> Assisted Living/Retirement Facility

Have a local assisted living/retirement facility in Brown County.

Beginning Outcomes:

- 1) Work with representatives from Community and Economic Development and Safety Groups to discuss best ways to approach this goal.
- 2) Discuss ways to enhance our growth as a retirement community by providing data and incentives for the development of assisted living and retirement facilities with supporting infrastructure.
- 3) Link with representative interested in providing adult day care services to Brown County. (Contact Brown County Partnership.)
- 4) Develop a plan to attract corporate interest for an assisted living/retirement facility.
- 5) Etc. ...

Strategic Initiative> Home Owner Repair and Improvement Program

Continue the Home Owner Repair and Improvement Program by applying for a second phase grant.

Point Person: Bob Olinger

Beginning Outcomes:

- 1) Evaluate outcomes of phase one of Home Owner Repair and Improvement grant and report results to Brown County Partnership and County Commissioners.
- 2) Identify grant timeline, seek out grant writer and facilitate the local process for grant application.
- 3) Etc. ...

Strategic Partners for Collaboration – Housing

Housing Committee (Brown County Partnership)
 Long Range Recovery Team representative
 Representative(s) from Infrastructure Brown County 2020 Focus Groups
 Representative(s) from Community and Economic Development Brown County 2020 Focus Group
 Long Term Recovery Committee
 Local (town and county) government
 State and federal government (funding)
 Brown County Habitat for Humanity
 Housing Partnerships Inc.

Public and private partnerships
Realtor representative

Arts and History Focus Group Brown County 2020 – A Vision For The Future

Important Issues of Our Community – Arts and History

Brown County needs to improve itself as a center for arts education.

Art events, e.g., an annual juried arts festival, storytelling festival, music festival, should also be part of the arts programming.

The History Center, currently part of the Historical Society, should partner with the arts/history movement.

The Welcome Center/Education Building at T. C. Steele State Historic Site should become a partner in the arts and cultural movement.

A better marketing plan and sales job for our arts heritage should formally be put in place.

The History Center should be supported in its quest for the employment of qualified personnel.

Access to artists in Nashville should be part of the overall plan to enhance the County's artist image.

Brown County should work with State of Indiana to seek help promoting the art and environment heritage.

(See Brown County 2020 Environment Section of this document for recreational, i.e. parks and trails, information.)

Value Statements – Arts and History

We cherish our history, celebrate our present, and dream of our future. It is a history with a rich cultural background in the arts and has a strong sense of a unique, local arts community. In striving to bridge the gap from the present to the future and continue to develop that living, growing culture, importance should be paid to:

- an accessible cultural arts center
- a dynamic history center
- fine arts and artisans festivals and events
- music
- dance
- theater
- writing
- storytelling
- arts and cultural facilities throughout the County,
- development of a sense of unity and common direction among the artists and artisans, and
- cooperative planning and marketing

Vision – Arts and History

We envision our community as a recognized center that promotes arts and history with the following characteristics:

- An educational program of broad-based arts programs (e.g., music, dance, theatre)
- Classes providing teaching arts (e.g. spinning, weaving, blacksmithing, quilting, printing)
- A building for community activities
- A provider of programs for visitors (e.g., Elderhostel programs).

We want to be known as a diverse, accessible, beautiful and high quality arts community. This vision should also encompass our environmental offerings. We are the “Art Colony of the Midwest.”

Strategic Initiatives & Outcomes – Arts & History

Strategic Initiative> History Center Development

Support planning and development of the History Center with letters of support, financial support, volunteerism, membership, leadership and ideas.

Beginning Outcomes:

- 1) Locate Brown County Partnership support proclamation regarding the History Center.
- 2) Continue to identify grant opportunities.
- 3) Compile a list of groups to speak to regarding the History Center.
- 4) Form a Speakers Bureau to talk to local organizations.
- 5) Etc. ...

Strategic Initiative> Arts and Cultural Center

Define the concept “arts center,” explore the need, and write a plan.

Beginning Outcomes:

- 1) Meet with the T. C. Steele Historic Site group to discuss concept of its upcoming “center.”
- 2) Develop a committee to research what has been done in Brown County with regards to the “arts center” concept, the “arts presence” and what has been accomplished in similar communities.
- 3) Communicate and work with government representatives to identify best strategies for mutual support and cooperation.
- 4) Etc. ...

Strategic Initiative> Arts and Music Event Coordination

Facilitate a coordinated plan for local arts events and activities, such as an annual juried Arts Festival, concerts in the park, etc.

Beginning Outcomes:

- 1) Identify current and recent planning efforts for arts or cultural events.
- 2) Coordinate with the County calendar of events.
- 3) Work with government representatives to identify best strategies for mutual support and cooperation.
- 4) Meet with Convention and Visitors Bureau and Chamber regarding ongoing communication.
- 5) Etc. ...

Strategic Partners – Arts and History

Government representatives
T. C. Steele Historic Site representative(s)
Brown County Historical Society representatives
Arts representatives, local and regional
Indiana University representative
Traditional Arts Indiana
Art Alliance Brown County (AABC)
Brown County School representative

**Community-Wide Needs Assessment
2007/08 Steering Committee**

Appendix A

Barbara Bowman
Joe Gore
Al Kosinski
Jennifer Lawrence
Alice Lorenz
Scott Rudd
Lisa Terry
Betsy Voss-Lease

**Brown County 2020
2008 Steering Committee**

Appendix B

Barbara Bowman, Purdue Extension
Susanne Gaudin, League of Women Voters
Janet Kramer, League of Women Voters
Betsy Voss Lease, Brown County Partnership
Stephanie Yager, Brown County Commissioners

Brown County 2020 Focus Groups

Appendix C

Convenors: Barbara Bowman, Betsy Lease
Facilitator: Scott Hutcheson, Purdue University

Community and Economic Development

Harry Bond, Mark Bowman, Robyn Rosenberg Bowman, Delbert Crocker, Phyllis Crocker, Jan Harker, Howard Hughes, Bill Lloyd (Chair), Margie McClain, Wayne O'Hara, Nel Percival, Andy Rogers, Bob Schloss, Bill Schnackel, Peter Sebert, Tom Vornholt, Evan Werling, Chuck Yager, Stephanie Yager

Infrastructure

Jenny Austin, John V. Davis (Chair), Gloria Dobbs, Mary Fouch, Danny Hollander, Darrell Kent, Bob Kirlin, Cathy Martin, David Martin, Roy Shea, Charlotte Wolff, Brenda Young

Environment

Jim Allen, Bob Foyut, Margaret Bruce, Bonnie Closey, Linda Hobbs, Davie Kean, Peg Lindenlaub, Chris Myers (Chair), Cathy Paradise, Pam Raider, Scott Stephenson, Ken Wagler

Family and Services

Gary Bartels, Diane Cantrell, Stephanie Dean, Brenda Dewees, Alyson Dunfee, Lynne Eckerle, Donna Niednagel, Gene Niednagel, Jenise Platt, Kim Robinson (Chair), Sara Wagler, Ed Wojdyla

Health

Cindy Colglazier, Janet Kramer, Jaydene Laros, Ruth Reichmann, Rita Simon, Dana Skirvin, Judy Swift (Chair)

Safety

Mike Bruce, Michael Fulton, Susanne Gaudin (Chair), Jeffrey McCabe, September McCabe, Ben Phillips, Scott Rudd

Education

Andi Bartels, Patricia Bartels, Sue Dillon, Sister Eileen Flavin, Al Kosinski (Chair), Julie Milloy, John Mills, Jim Milnes, Mary Beth Moore, Donna Ormiston, David Shaffer, Dee Suding, Jacqueline Watson

Housing

Gary Bartels, Mark Lindenlaub, Tona Martin, Loretta McMahan, Brenda Miller, John Miller, Carrel Moore, Bob Olinger, Hank Swain, Cindy Thompson, Bill Volland, Linda Welty (Chair)

Arts and History

Gloria Berryman, Barbara Rasmussen Charon, Nancy Coulter, Rob Coulter, Nel Hamilton, Ken Harker, Ada Jones, Davie Kean, Alice Lorenz, Thom McMahan, Andrea Swift, Tom Tuley (Chair)

Brown County 2020 Housing Committee Appendix D

Meeting: BC 2020 Visioning Housing committee
Date: December 12, 2008
Time: 4:00 p.m.
Location: Brown County Library

Attendance: Michael Fulton, Marge DeGlandon, Carrel Moore, Bob Olinger, Linda Welty, Bill Volland, Mark Lindenlaub, and Hank Swain.

Michael discussed the housing project that was not funded by Lily Indiana funds and how we can go forward and revise the plan and re-submit to Lily. Much discussion followed as to where we go from here.

Marge DeGlandon brought the plans that are proposed by Real America that will produce much needed multi and single family housing as well as Senior housing. We are aware of the Ski World development as well. Not wanting to duplicate efforts we are researching other options for this grant request. We discussed purchasing foreclosed homes and renovating as rentals however, they are still unaffordable and not feasible at this time. Marge stated there are 24 properties on the market to date. She will continue to keep us updated on available properties.

Michael will obtain a breakdown of avg. income and rental needs of the flood victims. Next steps needed: decide what gap is needed to fill; cost structure and come up with a financial profile for the business plan. We will need a funding package that will include hiring a developer, purchasing the units, an entity to take local control and develop a permanent affordable housing partnership. Long term: develop a Brown County Housing Authority.

Michael, Mark and Bill will meet to develop a working business plan and project. We are researching purchasing 6-12 properties and will identify funding sources. Email will be sent to the committee for comments, input, etc. We feel with the time frame this is the best method.

Grant request will be re-submitted to Lily by January 15th deadline.

Meeting adjourned at 5:30

Minutes submitted by: Linda Welty

**Brown County 2020 Meeting Report Form
Appendix E**

Meeting Record

Name of Committee:

Date:

Members Present:

Members Absent:

Visitors:

Decisions Made

Action Items

Action(s) & Date Completed:

Person Responsible:

Brown County 2020 – A Vision for the Future

Summary of Recommended Projects

Appendix F

The list of recommended projects below can be found in more detail in the body of the Brown County 2020 Vision Report. They are not listed in priority order. As each initiative is begun the first job of the person(s) responsible is to review what has already been done, validate the previous work, and write a complete work plan.

Community and Economic Development

- Strategic Planning
- Centralized Development and Marketing
- Camp Atterbury Linkage

Infrastructure

- Internet Access
- Disaster Recovery
- Transportation – Brown County Access
- Accessibility Assessment and Support
- Leadership and Volunteerism
- Water Delivery System Improvement
- Sewers, Septic, and Wastewater
- Roads/Bridges Repair and Maintenance

Environment

- Agriculture, Land Use and Development
- Ecotourism
- Promotion of “Green”
- Recreation and Parks Development
- Salt Creek Trail Continuation
- Hiking and Biking Trail Development
- Cleanup of Waterways

Families and Services

- Centralized and Easy-to-Access Family Services
- Summer and After-School Programs
- Child and Adult Care
- Youth Mentoring

(Appendix F continued - summary of recommended projects)

Safety

Ambulance Services
Prompt-Care Facility Development
Law Enforcement Services
Fire Protection Services and Facilities
Disaster Preparedness

Education

Career Resource Center Expansion and Sustainability
Enrichment Opportunities
Early Education
School Building and Renovation Plan
School Safety and Security

Housing

Expansion of Affordable Housing Committee and Initiative
Housing Replacement (Acquisition) Initiative
Housing Development
Assisted Living/Retirement Facility
Home Owner Repair and Improvement Program

Arts and History

History Center Development
Arts and Cultural Center
Arts and Music Events Coordination

Brown County 2020 – A Vision for the Future Timeline for Priority Projects

Appendix G

For ease of planning, the Brown County 2020 Vision proposed projects have been placed into three “timeline” categories. Within each category they are not listed in priority order, but in the order that they are located in the main Brown County 2020 Vision Report. It is recognized that the initiation of one project might affect another. Circumstances such as funding availability may influence the order of initiating projects. Some projects will be ongoing; some will have a much shorter timeline for completion. Therefore, this list is fluid and should be treated as such. It is developed as a resource for funders, planners and implementers.

Current and Priority

- Strategic Planning
- Internet Access
- Disaster Recovery
- Transportation
- Leadership and Volunteerism
- Sewers, Septic, and Wastewater
- Water Delivery System Improvement
- Salt Creek Trail Continuation
- Youth Mentoring
- County-wide Health and Wellness Plan
- Career Resource Center Expansion and Sustainability
- Home Owner Repair and Improvement Program
- Expansion of Affordable Housing Committee and Initiative
- History Center Development
- Jobs/Income Sustainability

Initiate Soon (One to five years)

- Centralized Development and Marketing
- Camp Atterbury Linkage
- Roads and Bridges Repair and Maintenance
- Agriculture, Land Use and Development
- Ecotourism
- Promotion of “Green”
- Hiking and Biking Trail Development
- Summer and After-School Programs
- Continued Development and Sustainability of Health Support Clinic
- Ambulance Services
- Fire Protection Services and Facilities
- Disaster Preparedness
- Enrichment Opportunities
- Early Education
- School Safety and Security

(Appendix G continued – Timeline for Priority Projects)

Initiate Soon (One to five years, continued)

Housing Replacement (Acquisition) Initiative

Housing Development

Arts and Music Events Coordination

Future Consideration (Five to ten years)

Accessibility Assessment and Support

Recreation and Parks Development

Cleanup of Waterways

Centralized and Easy-to-Access Family Services

Child and Adult Care

Prompt-Care Facility Development

Law Enforcement Services

School Building and Renovation Plan

Assisted Living/Retirement Facility

Arts and Cultural Center

Master plan for transportation and tourism

Brown County Coordinated Family & Youth Services

(A walk through diagram for Brown County residents)

211 - Please dial 211 for assistance.
This call will be no charge to you.

Education

Brown County Library
Brown County Literacy Coalition
Brown County Schools
Career Resource Center of Brown Co.
Childhood Connections
First Steps - South East
Human Services, Inc. – Head Start
Healthy Families of Brown County
Purdue Extension – Brown County
Work One/ Employment Training & Opportunities

Health & Nutrition

American Cancer Society
Brown County Health Department
Brown County YMCA
Centerstone (Quinco)
Brown Co. Health Support Clinic
Family Nutrition Program (FNP)
Women, Infant & Children (WIC)

Aging

Aging & Community Services
Hickory Ridge Senior Center
Sycamore Valley Senior Center
TRIAD of Brown County
Alzheimer's Caregiver Support

Disabilities

Christole, Inc.
Developmental Services, Inc. (DSI)
First Steps - Southeast
South Central Workforce
Stonebelt

Networking Groups

Brown County Community Network
Brown County Partnership
Brown County 2020
Circle of Care
Domestic Violence Task Force
Local Coordinating Council for Drug Free IN
Nourish Brown County
Youth worker Café

Emergency

American Red Cross
Brown County Sheriff's Department
Community Action Program (CAP)
Brown County Department of Child Services
Brown County Department of Family Resources
Domestic Violence Assistance
Emergency Management Agency (EMA)
Local Fire Departments
Local Trustees
Long Term Recovery
Nashville Town Marshal

Youth

Big Brothers Big Sisters of Brown County
Brown County 4-H Youth Development Program
Brown County Parks & Recreation Department
Brown County YMCA
Childcare Resource & Referral (Childhood Connections)
Childcare Voucher Program (Human Services, Inc.)
Hoosier Trails Boy Scouts
Tulip Trace Girl Scouts

Food Pantries

Mothers Cupboard Community Kitchen
North Salem United Methodist Church
Shepherd of the Hills Lutheran Church
Salvation Army
St. Vincent DePaul Society of Nashville

Advocacy/Mentoring

Guardian Ad Litem
Pregnancy Care Center of Brown County
Turning Point
Victim's Assistance Program

Transportation

Access Brown County
Brown County Medical Transport
Medicab

Faith Based Services

Brown County Habitat for Humanity
Local Churches